



Results-Based Protection  
Field mission to initiate comprehensive field support for NGOs in Nigeria  
*Terms of Reference*

Location: Nigeria: Abuja and Maiduguri

Travel Dates: June 15<sup>th</sup> – July 2<sup>nd</sup>

Context and Background:

Northeast Nigeria has been affected by violent conflict for nearly a decade. The multi-party conflict has culminated in widespread violence, displacement, and abuse of human rights and humanitarian law. This has included reports and documentation of extra-judicial killings; use of torture and cruel treatment; forced disappearances; rape and other forms of sexual violence/abuse; arbitrary arrests and detention; the use of civilians, predominately women and children, as PBIEDs<sup>1</sup>; and the destruction of critical infrastructure and assets.<sup>2</sup> The 2019-2021 Humanitarian Response Plan (HRP) found 7.1 million people in need of assistance in Borno, Adamawa and Yobe States, and calls the crisis in Nigeria “fundamentally a protection of civilians crisis.”<sup>3</sup> 1.8 million people continue to be internally displaced, and more than 800,000 people are estimated to be in areas inaccessible to international humanitarian actors.<sup>4</sup>

InterAction’s 2018 [mission](#) to Nigeria found that NGOs on the ground have in-depth knowledge and understanding of the large-scale protection challenges they face, and consistently expressed a desire to devote more resources and energy to tackling these challenges.<sup>5</sup> Given existing capacity and expertise, there are myriad opportunities to invest in concrete, implementation-focused strategies to confront protection challenges. Previously, InterAction made a number of recommendations that focused on ways to enhance NGO collective action to achieve protection outcomes, including context-specific protection analysis, coordinated strategies on freedom of movement, PSEA, GBV and engagement with key government stakeholders. Building on that mission, InterAction seeks to work with to NGOs and humanitarian actors continuing to grapple with these complex protection challenges.

Purpose:

This trip aims to understand from NGOs on the ground what their most urgent priorities are and to strengthen collective strategies to address them. This could include specific protection issues, modalities of program intervention and/or location-based priorities. Building on existing NGO programming, InterAction will work with program and field-based staff to further develop results-based ways of working. Ultimately, over a period of two years, InterAction aims to support NGOs to develop and sustain results-based methods to achieve measurable protection outcomes in northeast Nigeria. This visit is an opportunity to pinpoint key protection concerns, results-based modalities for response and areas where further support for NGOs is

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<sup>1</sup> Personal Borne Incendiary Explosive Device (PBIED). 57% of suicide attacks perpetrated between January and July 2017 recorded as using children.

<sup>2</sup> HCT Centrality of Protection Strategy (December 2017)

<sup>3</sup> Humanitarian Response Plan (December 2018)

<sup>4</sup> Humanitarian Response Plan (December 2018)

<sup>5</sup> InterAction Findings and Recommendations Report from Nigeria Field Mission (2018)



requested. InterAction also hopes to be able to document good practice and success in results-based approaches being used by NGOs on the ground in order to add to the global RBP community of practice and learning.

### Methodology & Outputs:

#### *Key questions:*

- What are the most critical and persistent protection challenges in northeast Nigeria that NGOs want to address?
- What are the greatest opportunities for collective strategies to achieve protection outcomes?
- What are the barriers that NGOs have to develop collective strategies?
- How have existing collective initiatives contributed to the reduction of risk?
- What kind of support do NGOs want in order to strengthen protection outcomes?

#### *Key Stakeholders:*

- The primary focus of InterAction's work will be international and national NGOs working to achieve protection outcomes and implementing programs in northeast Nigeria. During this trip, InterAction will engage in-depth with these actors, seeking to consult with heads of programs, protection/conflict staff, program managers, and front-line staff where feasible.
  - An initial meeting will be held with Country Directors of interested NGOs in order to introduce the full project, understand the expectations of NGOs in-country, and receive feedback on the direction of the project. This meeting is scheduled for Monday, June 17<sup>th</sup>
- Additional stakeholders to be consulted will include representatives from: the Protection Working Group, UN Agencies, national NGOs and civil society, development and peacebuilding agencies, and donor governments.

#### *Main Activities:*

1. Key stakeholder joint meetings, bi-lateral consultations and focus group discussions: Meetings will take place with a range of actors in Abuja and Maiduguri to identify where results-based approaches are currently being used and opportunities for strengthening approaches to be applied to achieve protection outcomes. These will focus on international and national NGOs at the field level, engaging with program staff and protection staff on priority protection issues and their programmatic responses.
2. Workshop with NGOs at sub-national level: to identify collective protection priorities and opportunities for collective response. This will be done through a causal logic exercise where field-level knowledge is relied upon to illuminate potential pathways to improved protection outcomes. This is scheduled for June 26<sup>th</sup> and 27<sup>th</sup> in Maiduguri (final date and time tbc).
3. End of trip meetings with stakeholders: Debriefings will be held with various stakeholders in-country (Abuja) to share key findings on positive steps already being taken to achieve protection



outcomes and identify potential areas where analysis and other measures could be strengthened, while receiving feedback from stakeholders on initial findings. Meetings include:

- A presentation of findings to the NGO forum and senior program staff, to incorporate insights and discuss ways to carry work forward; and
- Presentation of findings and recommendations to in-country donors and facilitation of discussion of donor roles in achieving identified protection outcomes.

The expected outputs of the mission include:

- A written report as well as more targeted feedback to stakeholders highlighting updated recommendations for strengthening and incorporating the key elements of results-based protection to confront key protection challenges in Nigeria. This report will also include results from the workshops with NGOs, identifying protection priorities as well as initial causal logic pathways for key protection outcomes. Consulted NGOs will have an opportunity to feed into the drafting of this report and subsequent recommendations;
- Documentation of existing good practice and successes on results-based protection approaches being utilized;
- Agreement with NGOs on modalities of future support and next steps. Based on discussions with NGOs on the identification of priorities, this could include drafting collective action plans for particular protection issues, planning context-specific protection analysis exercises, joint program activities, targeted engagement strategies with key stakeholders and others.

### What is Results-Based Protection?

InterAction has developed the model of [Results-Based Protection](#) (RBP): a problem-solving approach that aims to reorient protection programming towards results and outcomes, manifested as a reduction of risk for affected populations. InterAction, working with practitioners and diverse experts across a range of fields, has identified three key elements that define results-based protection: (1) Continuous, context-specific analysis; (2) Outcome-oriented methods and (3) Multi-disciplinary strategies. These elements have been validated through numerous field missions, including to Nigeria, where good practice has been documented and support has been provided to field-based humanitarian and protection actors.

In May 2019, InterAction initiated a [new project](#) on RBP, of which [comprehensive field support](#) is a key component. Based on previous field missions, requests and consultations with the Nigeria INGO Forum and other NGO partners, Nigeria has been selected to be the first location for this project. Over two years, InterAction aims to provide field support to NGOs and other stakeholders to integrate results-based protection methodologies into the humanitarian response and provide a platform to address priority protection concerns. This support will take the form of field missions, on-going remote support, providing and connecting to resources, acting as a convener, documenting good practice and lessons learned and facilitating practitioner roundtables.



ANNEX 1: Tentative Schedule

<b>Date</b>	<b>Event</b>	<b>Time</b>	<b>Notes</b>
Saturday, June 15	Arrive at Abuja airport	4:20 PM	
Sunday, June 16			
Monday, June 17	Introductory meeting with CDs in Abuja	9:30 AM – 11:30 AM	Location TBD
Tuesday/Wednesday, June 18/19	Consultations in Abuja		
Thursday, June 20	Travel to Maiduguri		Time TBD
Friday, June 21	Consultations with NGOs		
Saturday, June 22			
Sunday, June 23			
Monday, June 24	Consultations with NGOs		
Tuesday, June 25	Consultations with NGOs		
Wednesday, June 26	Afternoon workshop – Introduction to RBP & Causal logic exercise		Possible to move to Thurs/Friday; timing is also flexible
Thursday, June 27	Morning workshop – Introduction to RBP & Causal logic exercise cont.		
Friday, June 28	Travel to Abuja		Alternative option is a commercial flight on Saturday 29th
Saturday, June 29			
Sunday, June 30			
Monday, July 1	Wrap-up in Abuja/last meeting with donors		
Tuesday, July 2	Departure flight	10:20 PM	