

# Results-Based Protection



May 2015

Dear Colleagues,

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**4. Sign Up for Results-Based Protection Updates**

## GUEST SPEAKER SERIES AND DISCUSSION FORUM

### PROTECTION STRATEGIES: Supporting Results-Based Approaches to Protection

From May 18<sup>th</sup> to June 12<sup>th</sup>, the Results-Based Protection Program is hosting an online discussion forum and webinar series to capture examples of good practice that demonstrate key elements of a protection strategy that support a results-based approach to protection. The discussion seeks to capture differences in approaches, emerging lessons, and proven methodologies that enhance protection strategies.

#### WEBINAR SERIES

**9:30am-10:30am (Washington)**

*2:30-3:30pm (London); 3:30-4:30pm (Geneva); 4:30-5:30pm (Amman) 5:30pm-6:30pm (Nairobi); 9:30pm-10:30pm (Bangkok)*

#### [WEBINAR REGISTRATION HERE](#)

- **Monday, May 18<sup>th</sup>, 9:30am: Protection Strategies: What We Know So Far**  
[RECORDING NOW AVAILABLE](#)
- **Wednesday, May 20<sup>th</sup>, 9:30am: Lea Krivchenia** – Program Manager at Nonviolent Peaceforce, South Sudan  
[RECORDING NOW AVAILABLE](#)
- **Tuesday, June 2<sup>nd</sup>, 9:30am (Washington): Kate Rougvie** – Former Gender-based Violence & Protection Sector Advisor / GBV Sub-Cluster Co-Coordinator, Central African Republic
- **Friday, June 5<sup>th</sup>, 9:30am (Washington): Caroline Masbouni** – Protection coordinator/ GBV specialist, Danish Refugee Council, Lebanon
- **Thursday, June 11<sup>th</sup>, 9:30am (Washington): Louise Aubin** – Global Protection Cluster Coordinator

#### ONLINE DISCUSSION

The webinar is part of a four-week on-line discussion Monday, May 18<sup>th</sup> – Friday, June 12<sup>th</sup>, 2015

#### [DISCUSSION FORUM REGISTRATION HERE](#)

#### Background

Over the past month, the InterAction Results-Based Protection Program carried out several interviews with key stakeholders to explore the development of protection strategies across different contexts. Representatives from INGOs, country-specific NGO coordination bodies, and ProCap officers from the Democratic Republic of Congo (DRC), Central African Republic (CAR), Lebanon, Nigeria, and South Sudan were interviewed and asked to reflect on both the process and content of protection strategies.

On May 18<sup>th</sup>, the Results-Based Protection Program held an introductory webinar, **Protection Strategies: What We Know So Far** to share [preliminary findings](#) coming out of the review. A recording of the webinar is available [here](#). This webinar kick-started an online discussion with additional stakeholders including protection coordinators, UN agencies, national civil society, and other sector actors. This webinar and online discussion is open to field and headquarter staff from NGOs, UN agencies, and government representatives. Practitioners with considerable experience in protection programming, coordination, and the involvement/development of protection strategies are encouraged to participate. To join the online discussion, please [register here](#).

## New Resources with Elements of Results-Based Protection

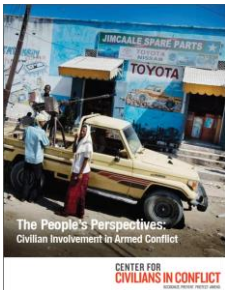
### **WEBSITE: The Children and Armed Conflict Accountability Resource Database, one stop for practical tools on CAC accountability**



Conflict Dynamics International's Children and Armed Conflict (CAC) Accountability Initiative will launch their new CAC Accountability Framework on June 9<sup>th</sup> at an event at the United Nations. They also launched a new website: [www.cacaccountability.org](http://www.cacaccountability.org). This website is a unique site that houses the [Children and Armed Conflict \(CAC\) Accountability Resource Database](#) with over 150 practical tools and resources on promoting accountability for serious violations of international law committed against children in armed conflict.

The Children and Armed Conflict Accountability Initiative promotes timely and effective accountability for serious violations of international law committed against children and armed conflict.

### **REPORT: The People's Perspectives: Civilian Involvement in Armed Conflict**



This report from the Center for Civilians in Conflict explores the perspectives and experiences of civilians in conflict-affected countries. The report consists of an analytical overview and four case studies in Bosnia, Libya, Gaza, and Somalia.

The findings of the report underscore the importance of considering the perspectives of the affected population, whether or not they consider themselves to be combatants, and particularly their motivations for involvement in conflict.

The report found that civilians are involved in conflict in numerous and complex ways, from taking up weapons and joining the fight, to providing armed groups with logistical support such as driving or supplying food, or joining institutions, political parties, or other organizations. These civilians may or may not realize when they are considered to have taken a direct part in hostilities and thus forfeited their legal immunity from direct attack. Motivations for involvement in conflict by civilians are myriad with the most common motivation described in all for case studies as the protection of self and family.

These considerations, the ways in which civilians are involved in conflict and their motivations to do so, are essential to inform a robust and comprehensive protection analysis.

## LEAFLET: How to support community-based protection

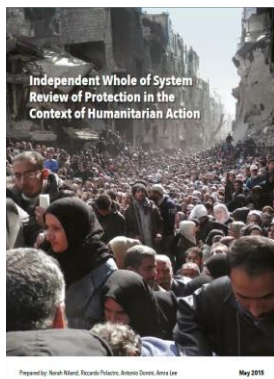


This leaflet sums up main lessons from a series of studies on community-based protection, by the Local to Global Protection Initiative (L2GP). The aim of the leaflet is to offer humanitarian practitioners a set of recommendations on how they can strengthen protection of people and communities-at-risk by placing locally rooted strategies and experiences at the very center of the planning and implementation of humanitarian action.

This underscores the essential element of results-based protection, starting with the affected population and building from community solutions.

- Recommendations One and Three and Nine underscore the importance of a continuous, robust, context-specific protection analysis based on local communities' own knowledge and existing protection strategies as well as a disaggregated understanding of the nuances and diversity of effect that protection threats and opportunities have within communities.
- Recommendation Four highlights the primacy of local actors and, as noted above, recommends that where possible, the international community take a more facilitative or enabling role to planning, implementation, and coordination of protection interventions.
- Recommendation Five emphasizes the need for greater flexibility to adapt to contextualized and rapidly changing protection threats and strategies where standardized approaches often have limited value. Flexibility is a critical factor in the problem-solving approach to results-based protection.

## REPORT: Independent Whole-of-System Review on Protection in the context of Humanitarian Action



This report marks the first IASC-commissioned independent review of how the collective humanitarian system addresses protection. It provides insight into the ability and commitment of humanitarian actors and the humanitarian system to effectively counter behaviors that pose the biggest threats to life for people affected by crisis. The Whole-of-System Review examines how protection issues are addressed in the context of humanitarian action and makes practical suggestions to help humanitarian actors be more strategic, and better capable of meeting core life-saving humanitarian responsibilities in relation to protection.

The key recommendations encompass establishing an operational understanding of protection in practice, emboldened leadership, coordination which is conducive to positive partnerships, and holistic analysis and strategic planning to advance protective outcomes for people affected by crises.

The report specifically looks at whether the current system can effectively achieve protection outcomes. A results-based approach to protection is highlighted within the report and several of the recommendations emphasize the key elements that support results. These include:

- Adopting a “whole of caseload” approach and strategic response plan that addresses contextualized risks, patterns of harm, and coping mechanisms of all at-risk groups and individuals;
- IASC policy on protection and an Explanatory Note to operationalize the definition of protection should include:
  - Individual and community self-protection measures and coping mechanisms
  - Timely joint assessments and analysis based on early warning, informational management mechanism and secondary data where necessary must be the basis for strategic prioritization
  - An articulation of synergies sought with stakeholders including local and national authorities as well as human rights, development, diplomatic and UN peacekeeping other entities/constituencies
  - A results-oriented approach
- Monitoring and Evaluation: IASC GPC TT should adopt a results-oriented approach to protection that identifies intended outcomes at the strategic and operational levels
- Resource allocation (including human and financial) is necessary to achieve protection outcomes.
  - The findings of the report showed that the current practice of three and six month project funding for UN agencies partners is not conducive to protection outcomes. There is a need to ensure strengthened humanitarian-development partnership and coordination on protection through better utilising existing in-country resources including civil society networks, clearer division of roles and responsibilities in relation to environment building activities and more efficient use of respective resources to deliver outcomes.

**RESEARCH ARTICLE: Bottom-up approaches to strengthening child protection systems: Placing children, families, and communities at the center**

An important finding of the article is that the child protection field needs less reliance on expert-driven approaches and much wider use of slower, community-driven, bottom-up approaches to child protection. This reflects several key elements and critical components of results-based protection including:

- **Starting with the affected population to understand the individual and community self-protection capacities.** The article highlights that “although these externally initiated mechanisms [Child Welfare Committees or Child Protection Committees established by international NGOs] are valuable, it is a mistake to think of them as the main CBCPMs (community-based child protection mechanisms). Communities frequently have endogenous mechanisms that act locally, without facilitation or guidance from NGOs or the government.” Greater community ownership evolved from examples where NGOs served as facilitators who listened, learned about local power dynamics, identified natural helpers, enabled child-focused dialogues, and patiently cultivated community awareness of and action to support vulnerable children, rather than acting as experts.



- **Strengthen national and local partnerships with civil society.** The research identified four broad categories or modes of community engagement: 1) direct service approach; 2) expert-driven partnerships; 3) NGO facilitation of community planning and action; 4) Community-initiated management of activities from within, with little or no external support. The most frequently used mode of community engagement by NGOs fell in category two, or partnership approach, that showed discernible strengths of rapid start up and time urgent response but lacked high levels of community ownership needed for achieving maximum effectiveness and sustainability. The approach that shows the greatest promotion of community ownership utilized a method that emphasized communities’ own decision making and action. This method was “intentionally slow and reflected the community’s own pace and readiness to include different people in dialogues, discuss issues iteratively, and take collective decisions.”
- **Hire competent staff that has the skills and experience to facilitate and coordinate a results-based approach.** The community-driven approach described above involved much deeper, nonjudgmental listening to different people than is usually done and requires child protection actors to be “co-learners” and play a more facilitative role. Yet, “the advanced skills of facilitation needed for this process may not be present in many child protection agencies, because the humanitarian system prizes technical expertise and rapid, scalable action.”

## Related Events:



**WEBINAR SERIES:** The Local to Global Protection (L2GP) Initiative will host three webinars trying to bridge the gap between rhetoric and nice words to actually supporting locally-led protection and survival. Based on practical experience and in-depth research with more than 1,500 people in seven major humanitarian crises, these webinars will present key recommendations and tools intended to help humanitarian professionals identify, understand and support locally-led protection responses.

- 02 JUNE, 9AM CEST **What is Community-led Protection and Survival – from nice words to actually supporting it** with Nils Carstensen
- 08 JUNE, 9AM CEST **Supporting locally-led protection - practical examples from the L2GP research in major humanitarian crises** with Justin Corbett
- 11 JUNE, , 9AM CEST **Maximizing potential of locally-led, globally-supported responses – getting started** with Kerren Hedlund

[REGISTER HERE](#)

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**WEBINAR: Evaluating Protection and Psychosocial Support in the Context of Humanitarian Settings**

The Child Protection Monitoring and Evaluation Group is hosting a webinar on ALNAP's work to develop pilot guidance on evaluating protection in humanitarian contexts. During the webinar **Francesca Bonino** will present the scoping paper on evaluating protection in humanitarian contexts and share an update on evaluation guidance and the areas that are emerging more prominently in it. **Ashley Inselman**, Capacity Building Advisor for World Vision, will also give a presentation on the development and use of the Emergency Developmental Assets Profile (EmDAP). The webinar is scheduled for 27 May



2:00-3:15pm (UK time)/ 9:00-10:15am (NY time). No need to register, you can access the session on the day of the webinar here: <http://us7.campaign-archive1.com/?u=104bd45dec7d3c97083a162d0&id=7e6e692ed0&e=c078771daa>

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**EVENT: Illuminating Change: Ten Years of measuring the care and protection of children**

Featured Speakers: Neil Boothby, Lindsay Stark, Alastair Ager, Craig Spencer, Santi Kusumaningrum and Josh Chaffin

Sponsored by: The Displaced Children & Orphans Fund (DCOF)

Day, Date: Tuesday, June 2, 2015

Time: 1:00 – 4:00 PM (Washington)

The last ten years have been a period of intense learning about how to rigorously measure and assess international child protection and family welfare programs and policies. The issues requiring a stronger evidence base—including violence against children, psychosocial wellbeing, formal and informal child protection mechanisms, and family strengthening programs—span emergency and development contexts, and much progress has been made. Reflecting upon its work over the past ten years, the CPC Learning Network and USAID/DCOF invite you to an invigorating discussion to review the progress made in international child protection and family welfare—not only advances in measurement but also the development of knowledge transfer platforms to ensure research uptake. Throughout the session, we will also look to the future to determine the most effective ways of measuring and assessing child protection, care, and development in the years to come.

You can participate via live webcast: <http://www.windrosemedia.com/windstream/usaiddcp/>

## Sign Up for Results-Based Protection Updates

This update letter will be published regularly to bring to your attention new materials available and upcoming events for the Results-Based Protection Program. To sign up, visit the Results-Based Protection platform (<http://protection.interaction.org>) and submit your name and email.

Each update letter will also be posted to the Resources section of the Results-Based Platform (<http://protection.interaction.org/all-resources/>).

Results-Based Protection - Short  
by Results-Based Protection InterAction

**RESULTS-BASED PROTECTION**  
What is protection? Give impact and how do you know?

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<sup>ii</sup>The Results-Based Protection Program is funded by ECHO and USAID/OFDA

